

Five year summary of consolidated figures

as at 31 March 2015

	2015 £'000	2014 £'000	2013 £'000	2012 £'000	2011 £'000
Income statement (total operations)					
Revenue	347,984	370,697	372,869	387,316	395,412
EBITDA before exceptional items	74,304	75,291	74,862	77,875	75,963
Group operating profit before exceptional items	57,193	55,019	55,250	57,770	48,631
Profit after taxation before exceptional items ¹	44,093	38,317	37,395	37,727	28,624
Profit after taxation (reported)	12,544	38,770	35,845	37,727	22,621
Balance sheet					
Non-current assets	236,678	247,208	235,446	239,639	242,272
Current assets (excluding cash)	81,353	76,782	72,510	75,530	72,943
Current liabilities (excluding finance leases and overdrafts)	(118,754)	(130,210)	(123,592)	(146,367)	(151,154)
Net debt (including finance leases)	(99,348)	(74,976)	(88,218)	(75,267)	(81,996)
Provisions and other non-current liabilities (excluding finance leases)	(36,050)	(33,651)	(13,504)	(20,078)	(8,871)
Total equity	63,879	85,153	82,642	73,457	73,194
Movement in debt					
Net cash flow from:					
– operating activities	50,779	71,266	50,309	55,994	68,009
– capital expenditure	(32,022)	(27,912)	(27,996)	(22,148)	(13,948)
– interest	(5,574)	(4,436)	(4,006)	(7,363)	(8,574)
– equity dividends paid	(26,057)	(23,764)	(21,387)	(19,786)	(12,140)
– other	(11,498)	(1,912)	(9,871)	33	1,452
(Increase)/decrease in net debt	(24,372)	13,242	(12,951)	6,730	34,799
Ratios and other key information					
Average number of employees	1,776	1,907	1,886	1,792	1,801
EBITDA before exceptional items to revenue (%)	21.4	20.3	20.0	20.1	19.2
Group operating profit before exceptional items to revenue (%)	16.4	14.8	14.8	14.9	12.3
Basic earnings per share (pence)	2.47	7.64	7.08	7.41	4.44
Dividend per share relating to the financial year (pence)	5.37	4.88	4.44	4.00	3.60

1. Including the tax impact of exceptional items.